

JOINT MEETING OF THE BOARD OF COMMISSIONERS OF THE NORTH BROWARD HOSPITAL DISTRICT AND SOUTH BROWARD HOSPITAL DISTRICT

5:00 P.M., Wednesday, April 12, 2023

The Joint Board Meeting of the North Broward Hospital District (NBHD) and South Broward Hospital District (SBHD) was held at the Broward Health Sports Medicine Building, 1601 South Andrews Avenue, Suite 100, Fort Lauderdale, FL 33316.

1. CALL TO ORDER / PUBLIC MEETING CERTIFICATION

There being a quorum present for both the Board of Commissioners of the North Broward Hospital District (NBHD) and the South Broward Hospital District (SBHD), the joint meeting was called to order by NBHD Chair Angier at 5:08 p.m.

Ms. Linda Epstein, General Counsel for Broward Health, confirmed, and provided her certification as General Counsel, that all public notice and open meeting (Sunshine) legal requirements had been complied with for this meeting. Mr. Frank Rainer, SVP, General Counsel for Memorial Healthcare System, confirmed the same.

Notice and Agenda, titled EXHIBIT I and EXHIBIT II, are attached to the official meeting book archived at the Board of Commissioners' Office. Supporting documents, if applicable, are attached to these minutes, titled EXHIBIT III. Exhibits are presented for consideration of the Board.

2. INTRODUCTIONS

2.1. NORTH BROWARD HOSPITAL DISTRICT

Chair Angier requested that the North Broward Hospital District Board Members introduce themselves, followed by the South Broward Hospital District Board Members.

The following Board Members introduced themselves:

North Broward Hospital District Present:

Commissioner Jonathan K. Hage (arrived at 5:14 pm)
Commissioner Ray T. Berry
Commissioner Nancy W. Stamper
Commissioner Paul C. Tanner, Secretary/Treasurer
Commissioner Christopher J. Pernicano, Vice Chair
Commissioner Stacy L. Angier, Chair

Not Present:

Commissioner Levi G. Williams, Jr.

2.2. SOUTH BROWARD HOSPITAL DISTRICT

South Broward Hospital District

Present:

Commissioner Laura Raybin Miller
Commissioner Douglas Harrison
Commissioner Steven Harvey, Secretary/Treasurer
Commissioner Elizabeth Justen, Vice Chair
Commissioner Brad Friedman, Chair

Not Present:

Commissioner Dr. Luis Orta
Commissioner Jose Basulto

3. PLEDGE OF ALLEGIANCE

Chair Angier invited both Heather Havericak, CEO, Broward Health Medical Center and Caitlin Beck Stella, CEO, Joe DiMaggio Children's Hospital (JDCH) to lead the Pledge of Allegiance. It was noted that due to inclement weather, Ms. Beck Stella was delayed and in lieu invited Scott Singer, Associate Administrator, JDCH to join in leading the Pledge of Allegiance.

4. PUBLIC COMMENTS

Chair Angier opened the floor for public comments, in which there were none.

5. APPROVAL OF MINUTES

- 5.1. Confirmation that the North Broward Hospital District Minutes for the Joint Board Meeting held on November 7, 2022, were approved at the November 30, 2022, Regular Board Meeting

Chair Angier confirmed that the Board of Commissioners of the North Broward Hospital District previously approved the Joint Board Meeting Minutes held on November 7, 2022, at the November 30, 2022, Regular Board Meeting.

- 5.2. Request Approval of the Joint Board Meeting Minutes held on November 7, 2022, for the South Broward Hospital District

MOTION It was *moved* by Commissioner Harvey, *seconded* by Commissioner Harrison, that:

The Board of Commissioners of the South Broward Hospital District approve the Joint Board Meeting Minutes held on November 7, 2022.

Motion *carried* unanimously.

6. UPDATE REGARDING COMMUNITY COLLABORATION WORK STREAMS

(Presenters –Nina Beauchesne, Executive Vice President and Chief Transformation Officer, SBHD, Alan Whaley, Executive Vice President and Chief Operating Officer, NBHD)

Ms. Nina Beauchesne, EVP/Chief Transformation Officer, SBHD, reported the following updates:

- SBHD EVP/CTO and NBHD EVP/COO meet weekly to monitor progress on the following joint collaboration workstreams:
 1. IT / Digital Workgroup
 2. Specialty Services Collaboration - Pediatric Services
 3. Specialty Services Collaboration - Adult Services
 4. Sunrise Facility
 5. Workforce Affiliation with Broward College; it was noted this is a new workstream since last meeting as workforce remains be a challenge in healthcare.

Mr. Whaley invited the joint Executive Team Leads to provide updates on the following:

1. IT Workgroup

Jeff Sturman, Memorial Healthcare (MHS) SVP/Chief Digital Officer and Steve Travers, Broward Health (BH) Chief Information Officer, provided the below EPIC program updates related to *Symphony*:

Mission Statement:

Symphony, an integrated EHR, will support our commitment to provide exceptional, high quality care and allow us to deliver a consistent, enhanced experience for employees, providers and communities across Broward County.

Mr. Sturman shared photos of the recent site visit to the EPIC Headquarters and Training Center, wherein an overview of implementation was provided.

Mr. Travers reviewed the Governance structure of *Symphony*. Additionally, introduced *Symphony* Executive Sponsors, Dr. Daniel Edelman, BH Chief Medical Information Officer (CMIO), Alisa Bert, BH VP/Interim Chief Financial Officer (CFO), and Dr. Jennifer Goldman, MHS Chief Medical Information Officer (CMIO).

Additionally, provided an overview of the following:

- *Symphony* Executive Leadership Steering Committee
- Timeline and Go-Live

Next steps:

- Finalize Contracts
- Initiate Governance
- Identify Project Team Members
- Coordinate Training for Certification
- Select Cloud Hosting Vendor

2. Specialty Services Collaboration - Pediatric Services:

Ms. Caitlin Stella, MHS Executive Lead and Ms. Heather Havericak, BH Executive Lead, provided an overview of pediatric service goals. Both Leads confirmed a collaborated vision in creating one-system of excellence, providing care for all children of Broward County with access to specialists between both systems.

➤ Clinical Service Collaboration

- Mutually identified clinical programs with a joint focus area for shared strategic planning in conjunction with Sg2
- Genetics consult agreement renewed
- JDCH clinical leaders completed a walkthrough of the Broward Health (BH) Emergency Department and inpatient areas
- JDCH leadership continues regular/weekly on-site presence and is working with Broward Health hospital CEOs to join/create children's health-related forums including Pediatric Physician Committee and Women & Children Quality Safety & Service Steering Committee
- Broward Health children's health-related leaders will present an overview of services at the May JDCH Department Leader meeting and begin attending on a regular cadence
- Joint meetings continue for operational areas including quality/safety, patient experience, child life/patient family centered care and business development
- JDCH & BH are drafting quality/safety and patient experience dashboards with teams/subject matter experts at each facility
- Extracorporeal Membrane Oxygenation (ECMO) specific protocols/coverage/draft agreement in progress; Work group in progress
- Continued progress with various specialties based on clinical needs

➤ Physician Privileging/Credentialing

- Additional JDCH providers credentialed in Genetics and ECMO-related services
- Credentialing in process for Emergency Services and Orthopedic Surgery

3. Specialty Services Collaboration - Adult Services

Mr. Peter Powers, MHS Executive Lead and Ms. Heather Havericak, BH Executive Lead, provided the following updates:

- Joint cardiac leadership met to discuss collaboration around advanced cardiac services:
 - Advanced Heart Failure (AHF)
 - Extracorporeal Membrane Oxygenation (ECMO)
 - Ventricular Assist Device (VAD); and
 - Heart Transplant.

- BH invited to attend weekly cardiac conference and additional site visits
- Submitting medical staff credentialing for AHF physicians to join BH medical staff

4. **Sunrise Facility Workgroup:**

Ms. Caitlin Stella, MHS Executive Lead and Mr. David Clark, BH Executive Lead provided the following updates:

- Planning and Zoning Track
 - Re-submitted a planning and zoning submittal package to the Development Review Committee (DRC) at the City of Sunrise from the January 2023 2nd round of comments; resubmitted the week of 3/10/2023.
 - Currently pending review, comments and feedback from the City of Sunrise that are due by 4/5/2023.
- Design Track
 - Schematic Design is COMPLETE.
 - Design Development is COMPLETE.
 - Construction Document is 50% COMPLETE.
 - Targeting a 100% Construction document package and permissible set of drawings by 5/18/2023.
- Design Track
 - Confirmed the 50% Construction and Project budget is still in-line with the approved budget.
 - Currently reviewing in detail the medical equipment and information technology (IT) budgets and purchases required.

5. **Workforce Affiliation with Broward College:**

Ms. Margie Vargas, MHS Executive Lead and Mr. Mark Sprada, BH Executive Lead, provided the following updates:

- Joint Workforce Development Planning & Prioritization Session held March 15th with BH & MHS Core Committee Leadership
- Workforce Development Committee in partnership with Broward College will focus on high, medium and low priority short- and long-term strategies that includes development of new programs, current program optimization, and programmatic efficiencies.
- Committee agreed to a three-phase approach:
 1. Planning & Prioritization: current state assessment, align & set priorities, highlight trends and opportunities and begin to establish formal partnership structure
 2. Expansion & New Programs: expansion and optimization of current programs and establishment of new opportunities, Leverage all Broward College opportunities i.e., Broward Up, Degree programs, Certification Programs
 3. Program Execution & Monitoring: Implementation of all workforce and pipeline development programs through a collaborative county-wide approach.

- Introductory meeting with Broward College Provost, Dr. Jeff Nasse, and Executive Leads held on March 15th.
- Next steps include:
 - Execute Partnership Agreement, project kickoff with Broward College leadership and Provost Jeff Nasse

7. OPEN FORUM DISCUSSION

Open forum discussion commended the working relationship between both Executive Teams of the SBHD and the NBHD.

Additional comments were provided by the following:

- Ray Berry, NBHD Commissioner
- Douglas Harrison, SBHD Commissioner
- Jonathan Hage, NBHD Commissioner
- Scott Wester, SBHD President, Chief Executive Officer,
- Laura Raybin Miller, SBHD Commissioner

8. NEW BUSINESS

There was no discussion of New Business at this meeting.

9. FUTURE MEETINGS

The next scheduled Quarterly Joint Board of Commissioner's Meeting will be held on Wednesday, August 2, 2023, at 5:00 p.m., at the Memorial Regional Hospital Conference Center, First Floor Parking Garage, 3501 Johnson Street Hollywood, Florida 33021.

10. CLOSING COMMENTS

Closing comments and appreciation was given by the following Joint Commissions:

North Broward Hospital District

- NBHD Commissioner Christopher J. Pernicano
- NBHD Commissioner Paul C. Tanner
- NBHD Commissioner Ray Berry
- NBHD Commissioner Jonathan Hage
- Commissioner Stacy L. Angier

South Broward Hospital District

- Commissioner Elizabeth Justen
- Commissioner Steven Harvey
- Commissioner Douglas Harrison
- Commissioner Laura Raybin Miller
- Commissioner Brad Friedman

MINUTES

11. ADJOURNMENT

There being no further business on the agenda, the meeting was adjourned at 6:44 p.m.

Respectfully submitted,
Commissioner Paul C. Tanner, Secretary/Treasurer

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